



The IC  
Consortium

THE ANSWER IS US

A Brief  
Performance  
**Report**  
— 2025

# A Brief Performance Report – 2025

In 2025, the ICCA Consortium continued its role as a global association and solidarity network supporting Indigenous Peoples and local communities in sustaining and defending their territories of life. The year marked a phase of institutional consolidation, balancing intensified external engagement with deliberate internal strengthening under the 2024–2028 Strategic Plan and our Manifesto for territories of life.

## Achievements



Strengthened **regional self-strengthening processes** through regional assemblies and reinforced organisational structures in Africa, Asia, Latin America, and Europe.



Maintained **strategic policy engagement** in key international arenas, ensuring that community-led governance and rights-based approaches were reflected in global environmental debates.



Expanded **multilingual participation and communications**, improving inclusion and access across regions.



Advanced **organisational strengthening**, including governance clarification, internal systems development, and steps toward greater financial stability.

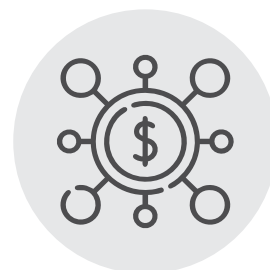
## Challenges



Escalating **political and security pressures** on communities and defenders.



Increasing **operational intensity and workload**, the necessity of decentralizing and delegating responsibilities and authorities.



Continued **financial uncertainty**, highlighting the need for diversified and long-term support.

## Impacts



Stronger regional coordination and solidarity among custodians of territories of life.



Increased visibility and legitimacy of territories of life in global and regional policy spaces.



Improved organisational readiness to sustain and scale impact beyond individual projects.

## Snapshot



### Events & assemblies:

Multiple regional assemblies and thematic workshops.



### Policy engagement:

Active participation in major biodiversity, conservation, climate, and land-related processes.



### Languages:

Multilingual work primarily in English, Spanish, and French, with additional interpretation support as needed.

**21**

**TOTAL of events & assemblies**

**6**

**Global**

**7**

**Regional**

**8**

**Thematic**

# Introduction

In 2025, the ICCA Consortium operated within the broader framework of its **2024–2028 Strategic Plan** and **Manifesto for territories of life** which aims to strengthen the global movement for territories of life while reinforcing the association’s internal systems and long-term sustainability. The **2025 Action Plan** translated this vision into a practical operational roadmap.

The plan was structured around three strategic priorities:



1

**Delivering concrete and meaningful results** that respond to the needs of Indigenous Peoples and local communities, including analyses, tools, reports, and other tangible outputs.

2

**Enhancing advocacy and strategic influence** at global, regional, and national levels by engaging in key international policy processes, strengthening alliances, and amplifying the visibility and recognition of territories of life.



3



**Improving internal governance and organisational effectiveness**, with emphasis on team cohesion, internal policies and systems, transparent management practices, and financial stability.

Overall, 2025 was a year of **institutional consolidation**, balancing outward-facing advocacy and solidarity with inward-focused strengthening necessary for long-term resilience.

# International engagement

Building on this foundation, the ICCA Consortium's international engagement in 2025 focused on influencing global and regional policy processes shaping the future of territories of life. Through participation in spaces such as the **2025 United Nations Ocean Conference**, **IUCN World Conservation Congress**, **CBD SBSTTA-27** and **SB8j-1**, **UNFCCC COP30**, and other multilateral and civil-society forums, the Consortium worked to ensure that the rights, governance systems, and knowledge of Indigenous Peoples and local communities were treated as central pillars of environmental decision-making.

This engagement took place in a year marked by intensifying extractive pressures, accelerating climate impacts, and shrinking civic space. At the same time, evolving policy frameworks created strategic entry points to strengthen rights-based, community-led approaches, reinforcing the urgency and relevance of the Consortium's engagement.







# Convention on Biological Diversity



# COP30 BRASIL AMAZÔNIA BELÉM 2025



# Institutional growth

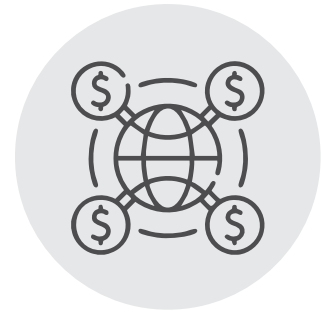
A core strategy in 2025 was to enhance governance and team effectiveness. The Consortium developed an organisational strengthening plan and began implementing key elements, including:



Clarifying operational structures and roles.



Strengthening internal management and coordination processes.



Exploring opportunities to secure greater financial stability through potential partnerships.

These efforts aimed to reinforce organisational cohesion while supporting the Consortium's expanding responsibilities.



## Goal 1

# Self-Strengthening of Communities

Self-determination rests on the ability of Indigenous Peoples and local communities to shape their territories and ways of life according to their own values and self-determined priorities. It is nurtured through collective organising, flexible support, and solidarity networks.

In 2025, the ICCA Consortium strengthened self-determination across its global network through **regional assemblies, organisational consolidation, and solidarity actions**.

### Key milestones included:

**Regional assemblies** across **Africa, Latin America, Asia,** and **Europe**, deepening collective analysis, strategy-building, and peer learning.





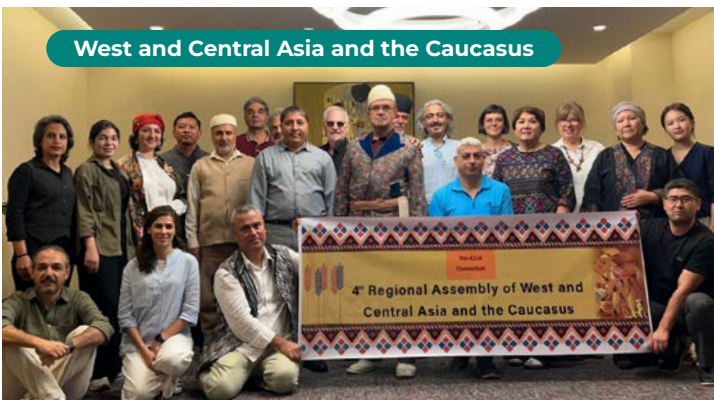
Latin America



East and North Asia



Southeast Asia



West and Central Asia and the Caucasus



Europe

**New and strengthened organisational structures**, including:



- ▶ The formation of the **Italian Association of Territories of Life** and a new European regional coordination team, consolidated during the Third European Assembly.



A strengthened **collegial working group in Africa**, reinforced through the Fourth Regional Assembly.



- ▶ Improvements in **regional council and secretariat functioning in Latin America**.



Enhanced **sub-regional mechanisms in Asia**, including through the Sixth Southeast Asia Regional Assembly.



- ▶ **Solidarity actions** responding to urgent threats, including public statements condemning escalating state violence against **Indigenous Adivasi communities** in Bastar, India, and a call for peace by **Red TICCA Latam** amid rising regional tensions.

These actions reinforced communities' confidence and capacity to govern their territories of life while strengthening cross-regional solidarity.

## Goal 2 Recognition & Rights

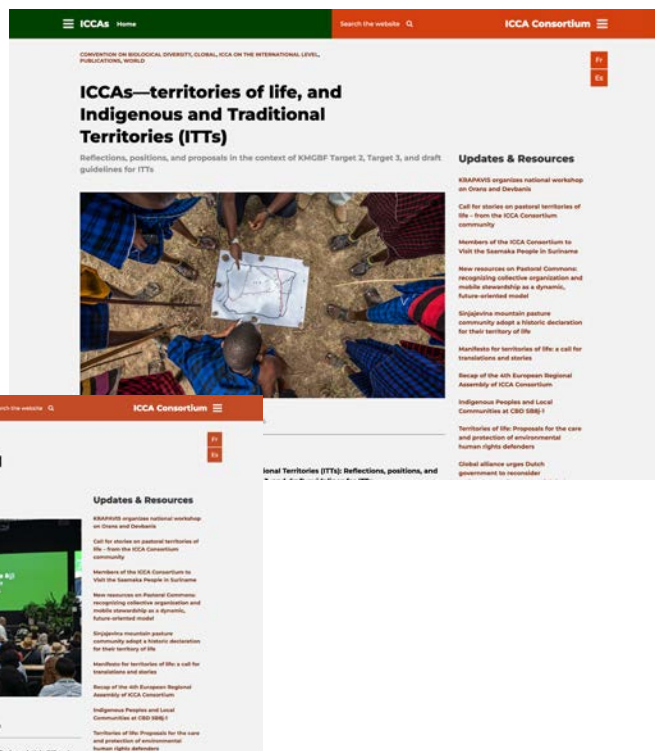
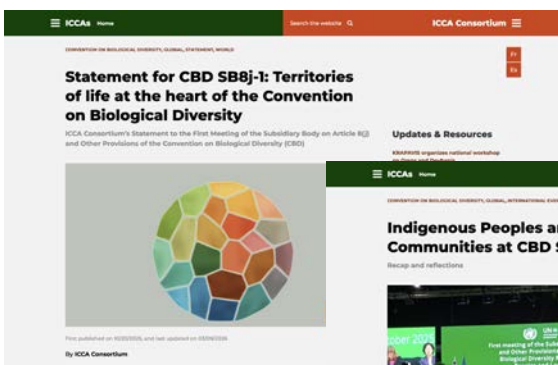
Advancing recognition and rights requires informed policy engagement, multilingual inclusion, and strategic communication.

In 2025, the Consortium:



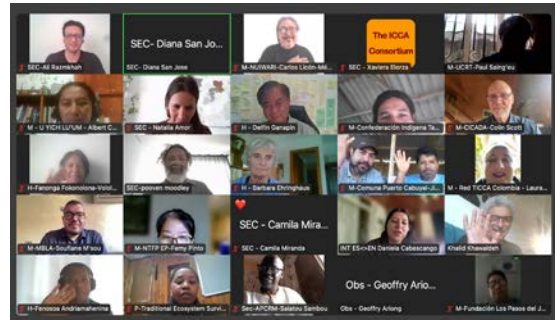
- ▶ Supported the advancement of IUCN Motion 138 on territories of life (ICCAs) by engaging with IUCN members, commissions, and partners to promote rights-based conservation approaches and strengthen recognition of Indigenous Peoples' and local communities' governance systems within conservation policy and practice.

Produced and disseminated key publications and analyses, with a particular focus on **KMGBF Target 3**, culminating in **Reflections, positions, and proposals**.





► Provided **linguistic support** through translation and interpretation, enabling broader and more equitable participation, while highlighting ongoing capacity constraints.



Supported a **thematic special issue**, adding conceptual depth and practical insight into territories of life, governance, and rights.



These efforts strengthened the visibility, clarity, and legitimacy of community-led governance in policy and advocacy spaces.

## Goal 3 Influence

Influence grows when Indigenous Peoples and local communities can bring their priorities into decision-making spaces through meaningful participation, alliances, and evidence.

In 2025, this included:

The **Human Rights-Based Approaches (HRBA) Workshop in Thailand**, bringing together participants from multiple regions to deepen shared understanding and generate follow-up actions.

**Strategic collaboration with partners** such as Forest Peoples Programme (FPP), IUCN, UNEP and others combining complementary expertise to support communities and influence policy processes.



► **ICCA Registry workshops**, contributing to data-driven advocacy and practical tools to strengthen recognition of territories of life.

Beyond these initiatives, the Consortium engaged in broader influencing efforts through partnerships, coordinated advocacy, and network-building, expanding the reach of community-led knowledge.

## Goal 4 Our Organisation

Organisational strengthening remained a central focus in 2025.



Implementation of activities under the **Organisational Strengthening Plan**, addressing governance, management, and operational capacity.



Development and refinement of **internal policies and systems**, including communications frameworks.



Investment in **learning, reflection, and personal development**, recognising organisational change as a phased process.



Collaboration with **Maliasili** to support reflection, learning, and institutional maturity.



Continued **membership engagement** through assemblies, reporting processes, and publications, including General Assembly documentation and annual reports.



Celebration of the **15-year anniversary** of the ICCA Consortium, reinforcing institutional memory and intergenerational learning.

# Challenges



Political, legal, and security threats affecting communities and defenders.



Rising expectations and the rapid expansion of the network, creating an imbalance with current institutional capacity.



Ensuring financial and operational systems keep pace with the rapid expansion of partnerships, initiatives, and expectations.



Risks of co-optation of community-led concepts in policy spaces.

Mitigation measures included prioritisation, adaptive planning, strengthened partnerships, and investment in organisational resilience.

# Impact



Stronger regional organising and solidarity.



Greater policy visibility for territories of life.



Improved organisational coherence and preparedness.

# Lessons



The need to align advocacy ambitions with internal capacity.



The importance of language justice and inclusion.



The value of phased organisational change.



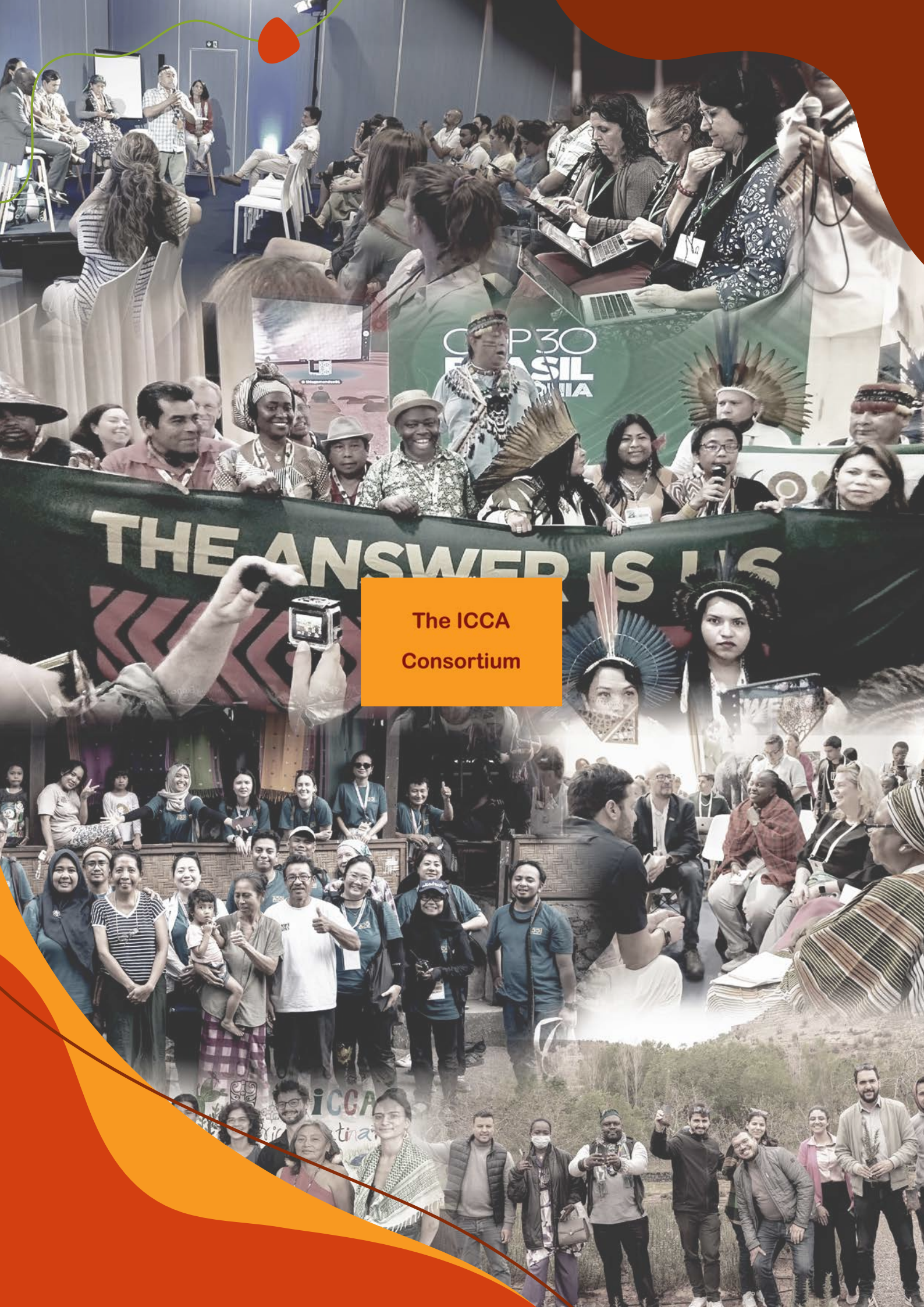
The necessity of safeguarding collective well-being.

# Final Reflections

In 2025, the ICCA Consortium's work remained anchored in the leadership, knowledge, and commitment of Indigenous Peoples and local communities worldwide. The year reaffirmed that sustaining territories of life depends not only on policy influence, but on **solidarity, trust, and collective care.**

The Consortium closes the year with renewed commitment to rights, self-determination, and collective action in defence of territories of life.





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